

Q4 2025 Highlights

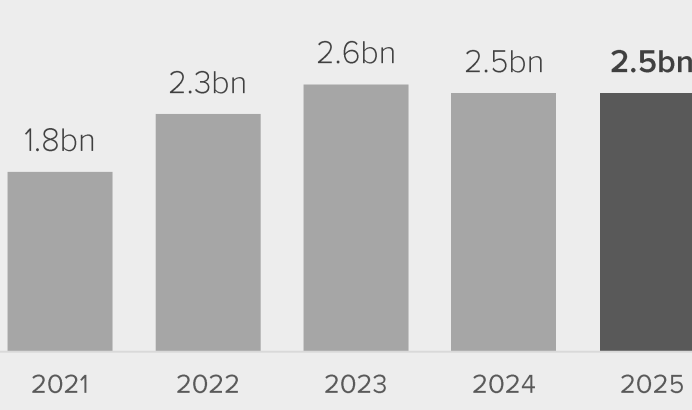


M Aria, Sentul

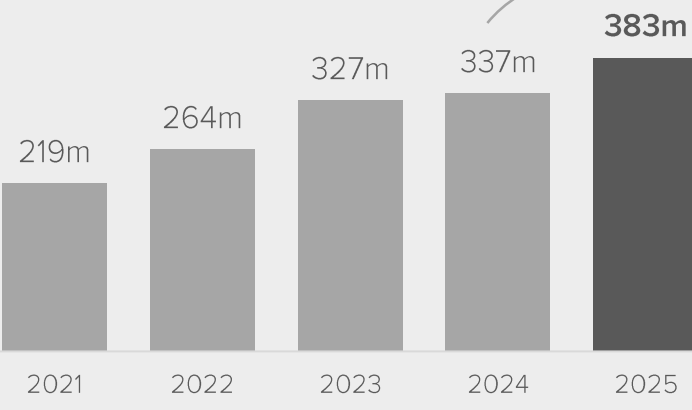
Decade-High FY2025 Sales Performance from Property Development

- Sets A Solid Foundation For Stronger FY2026
- Increasing Planned Launches to RM3.45bn from FY25's RM2.70bn

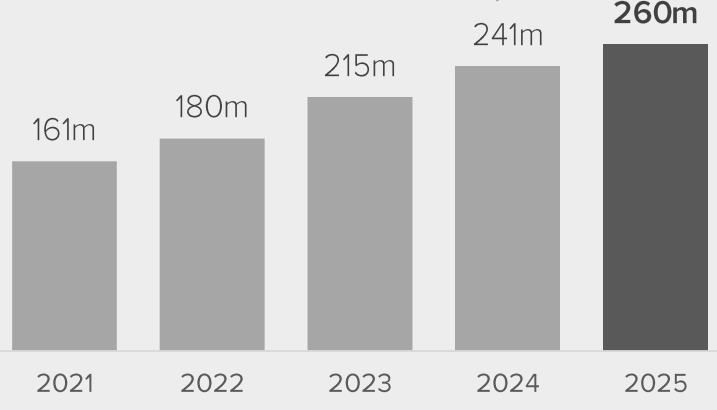
Revenue



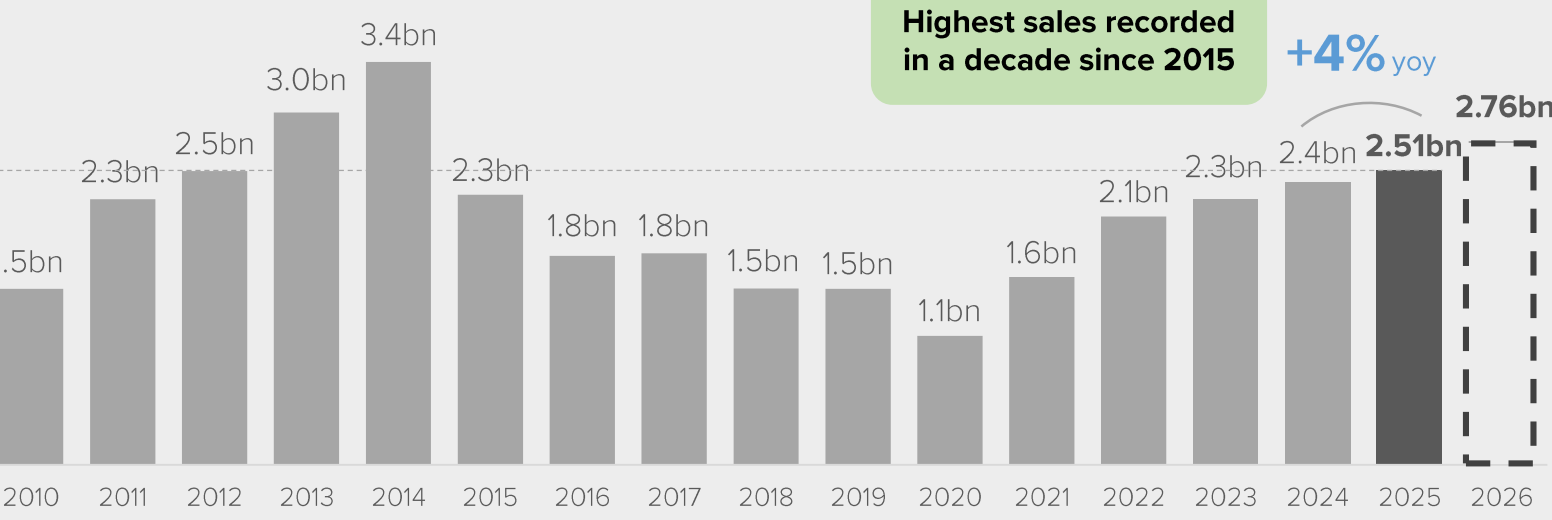
PBT



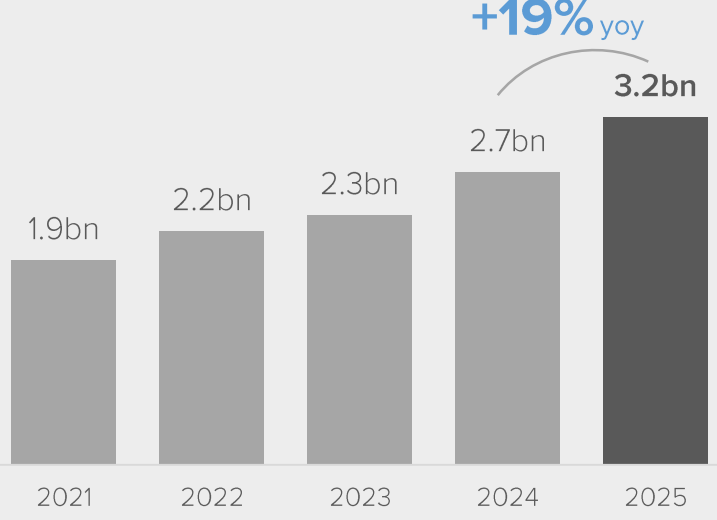
PAT



Property Sales



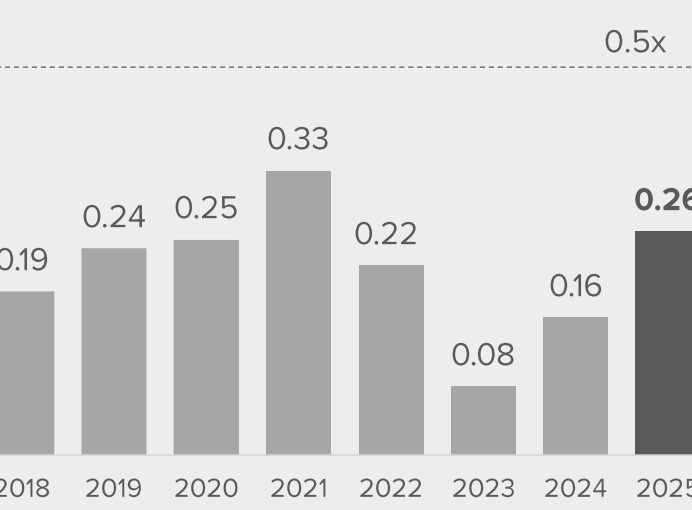
Unbilled Sales



Robust Balance Sheet and Liquidity

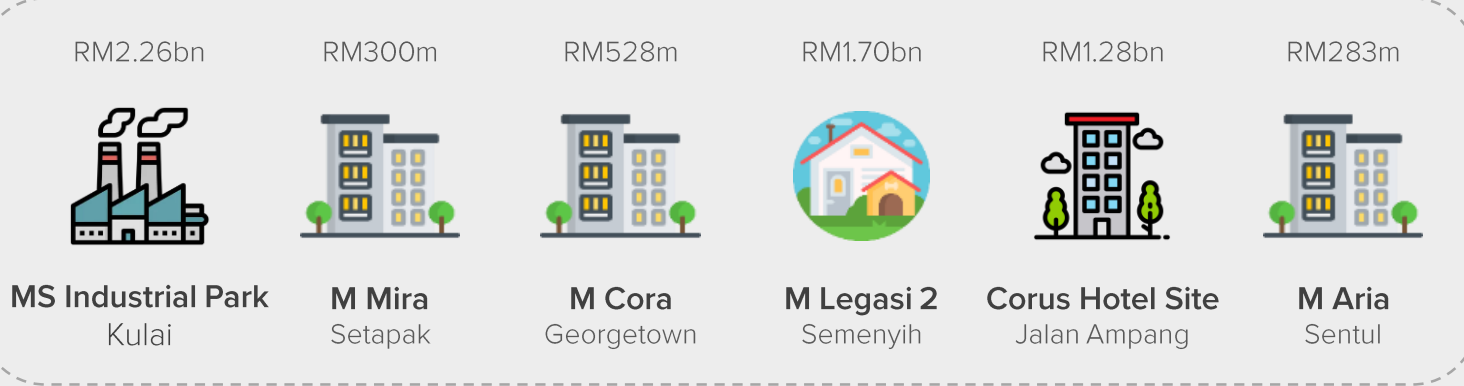
Supports Landbanking and Shareholder Rewards

Low Net Gearing

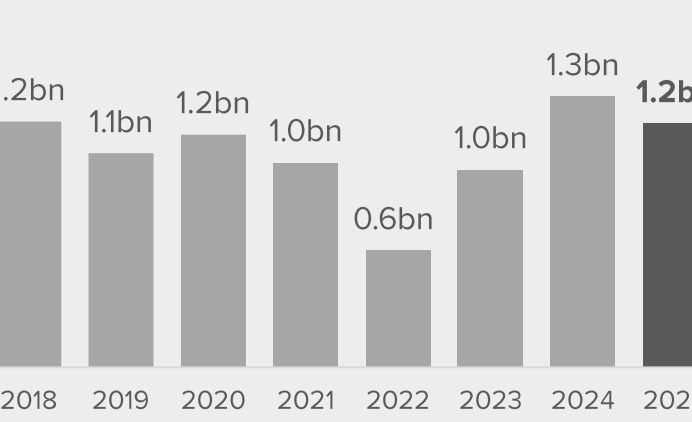


Active Landbanking For Growth

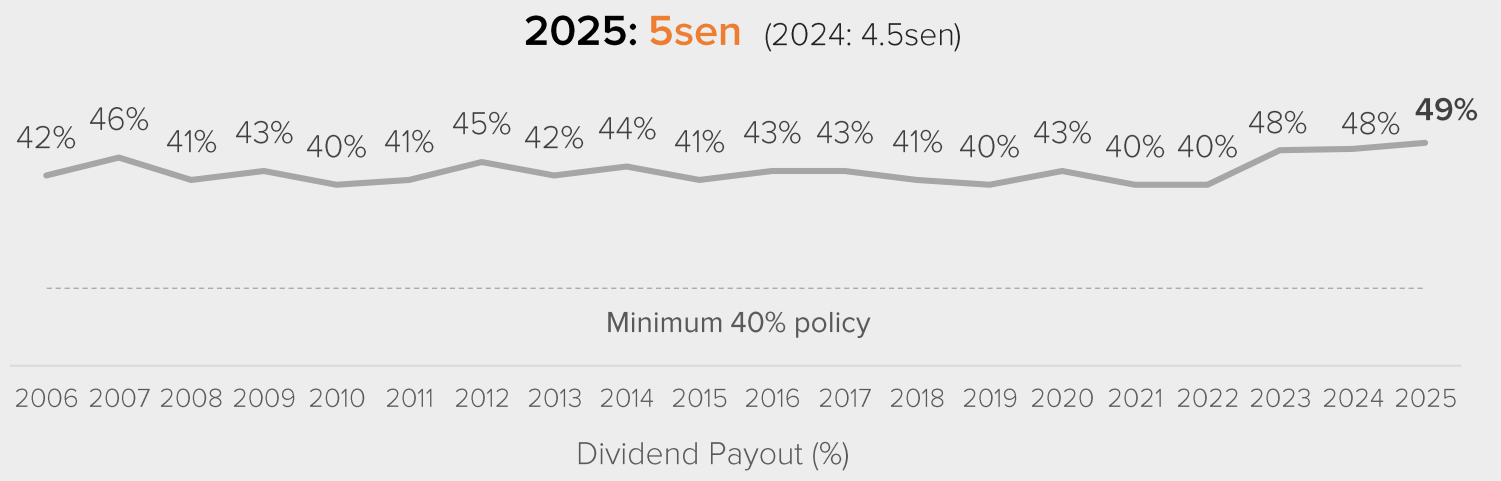
Year 2025: 6 land parcels, +RM6.4bn GDV
Remaining Landbank: 2,707 acres, RM30.5bn



Strong Cash Position



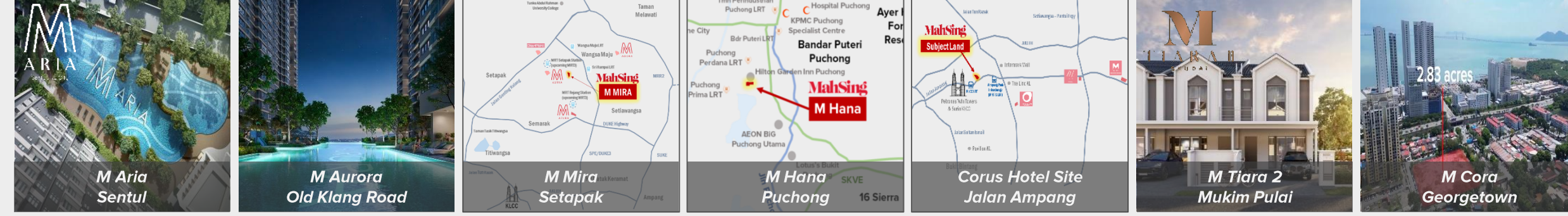
20th Consecutive Years Uninterrupted Dividend Payments



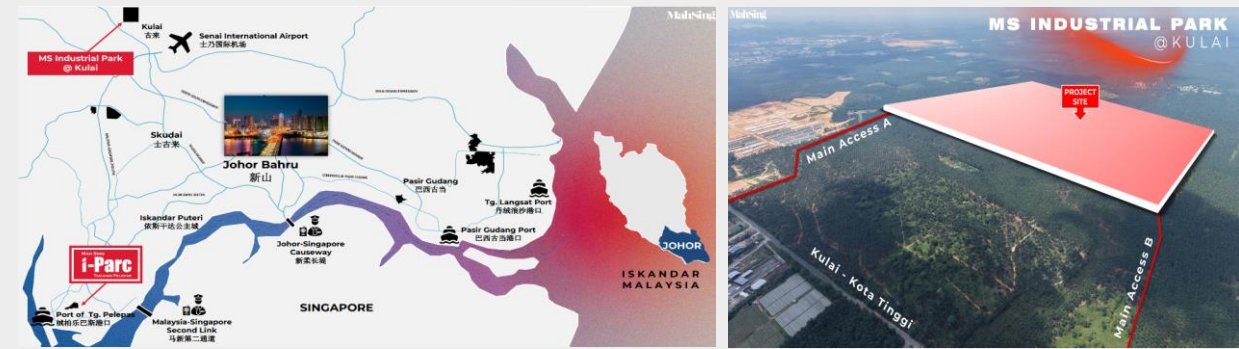
Promising Outlook for FY2026

Underpinned by Strong Sales Momentum and a Robust Project Pipeline

New Projects Launches:



Existing Projects (New Phases):



- MS Industrial Park @ Kulai, planned integrated industrial development situated within JS-SEZ
- Building on the success of i-Park industrial developments to benefit from increasing FDIs into Malaysia

2026 Sales Target

RM2.76bn

2026 Planned Launches

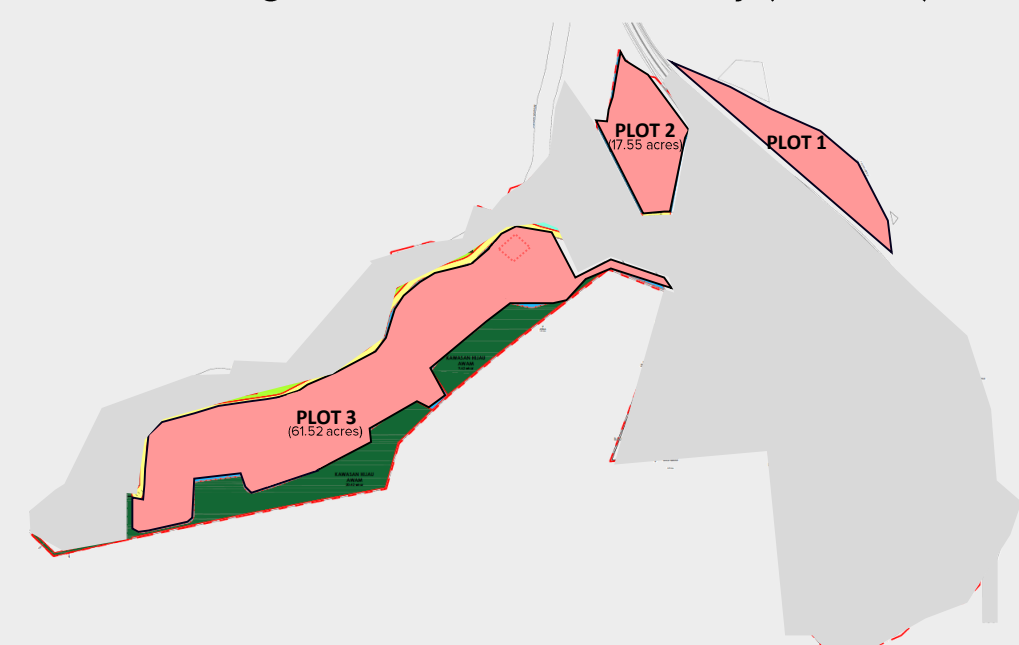
RM3.45bn

Price Points 2026 vs 2025

Price Points	< 500K	500K-700K	700K-1M	> 1M
2026	52%	39%	9%	-
2025	61%	24%	15%	-

Data Centres: Leveraging Strategic Landbank for Recurring Income & Value Unlocking

Mah Sing DC Hub @ Southville City (500MW)



Meridin East, Johor Bahru (300MW)



Manufacturing

- Healthcare division recovery expected with cost saving initiatives and premium product offering
- Plastics division expanding versatile logistics & warehousing solutions
- Potential future IPO/spin-off to unlock value



- Enhanced Operational Efficiency
- Innovation In R&D



- Global Shift from Wooden to Plastic Pallets
- Regional Expansion across Southeast Asia